Township of Casco Allegan County, Michigan FINANCIAL STATEMENTS AND INDEPENDENT AUDITORS' REPORT

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INDEPENDENT AUDITORS' REPORT

Board of Trustees Township of Casco, Michigan

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Township of Casco, Michigan, as of June 30, 2008, and for the year then ended, which collectively comprise the Township of Casco, Michigan's basic financial statements, as listed in the contents. These financial statements are the responsibility of the Township of Casco, Michigan's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with U.S. generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Township of Casco, Michigan, as of June 30, 2008, and the respective changes in financial position for the year then ended in conformity with U.S. generally accepted accounting principles.

The budgetary comparison information is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it. The Township of Casco, Michigan has not presented the management's discussion and analysis that the Governmental Accounting Standards Board has determined is necessary to supplement, although not required to be a part of, the financial statements.



Board of Trustees Township of Casco, Michigan Page 2

Our audit was made for the purpose of forming opinions on the financial statements that collectively comprise the Township of Casco, Michigan's basic financial statements. The supplementary information, as listed in the contents, is presented for purposes of additional analysis and is not a required part of the basic financial statements of the Township of Casco, Michigan. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Sigfied Crowlett P.C.

January 15, 2009



Township of Casco STATEMENT OF NET ASSETS

June 30, 2008

	Governmental activities			
ASSETS				
Current assets:				
Cash	\$	1,636,244		
Receivables		289,432		
Prepaid expenses		13,061		
Total current assets		1,938,737		
Noncurrent assets:				
Receivables		1,296,633		
Long-term advance to other governmental units		515,397		
Capital assets not being depreciated - land		72,830		
Capital assets, net of accumulated depreciation	***************************************	311,612		
Total noncurrent assets		2,196,472		
Total assets	····	4,135,209		
LIABILITIES				
Current liabilities:		171,592		
Payables Current maturities of long-term debt		132,854		
Culterit maturities of long-term debt	<u></u>	102,001		
Total current liabilities		304,446		
Noncurrent liabilities - long-term debt		1,296,633		
Total liabilities		1,601,079		
NET ASSETS				
Invested in capital assets		384,442		
Restricted for:				
Public safety		670,652		
Public works		225,880		
Health and welfare		44,266		
Recreation and culture		62,412		
Unrestricted, unallocated		1,146,478		
Total net assets	\$	2,534,130		

Township of Casco STATEMENT OF ACTIVITIES

	Program revenues						Net (expenses) revenues and changes in net assets			
	Expenses		Expenses			arges for ervices	gra	erating nts and ributions		vernmental ctivities
Functions/Programs										
Governmental activities:										
Legislative	\$	4,528	\$	-	\$	-	\$	(4,528)		
General government		217,045		122,044		-		(95,001)		
Public safety		302,159		31,321		<u>.</u>		(270,838)		
Public works		323,792		4,289		5,611		(313,892)		
Health and welfare		171,142		12		15,492		(155,638)		
Community and economic								(00 0 ====)		
development		94,798		4,940		26,501		(63,357)		
Recreation and culture		14,490				-		(14,490)		
Interest on long-term debt		94,223		94,223		-		-		
Total governmental										
activities	<u>\$ 1</u>	,222,177	\$	256,829	\$	47,604		(917,744)		
	Ger	neral rever	nues	··						
		Taxes		•				852,636		
		State gran	าts					209,759		
		Investmer		come				80,872		
		Tot	al ge	eneral reve	enues			1,143,267		
	Change in net assets							225,523		
	Net	assets -	beg	inning				2,308,607		
	Net	assets -	end	ing			\$	2,534,130		

	Genera	l Road	Fire and Ambulance
ASSETS Cash Receivables Due from other funds Prepaid expenses Long-term advance to other governments	\$ 649,9 102,4 63,4 10,5 515,3	145 - 148 16,088 561 -	\$ 593,294 - 1,450 - -
Total assets	\$ 1,341,7	<u>786</u> <u>\$ 303,828</u>	\$ 594,744
LIABILITIES AND FUND BALANCES Liabilities: Payables Due to other funds Deferred revenue Total liabilities	\$ 101,8 17,5 50,9 170,3	538 63,448 900 -	\$ - - -
Fund balances: Reserved for long-term advance Reserved for building inspections Unreserved:	515,3 75,9	397 - 908 -	
Undesignated Undesignated, reported in nonmajor special revenue funds	580,1	181 225,880	594,744
Total fund balance	1,171,4	225,880	594,744
Total liabilities and fund balances	\$ 1,341,7	<u>\$ 303,828</u>	\$ 594,744

Total fund balances - governmental funds

Amounts reported for *governmental activities* in the statement of net assets (page 5) are different because:

Capital assets used in *governmental activities* are not financial resources and, therefore, are not reported in the funds.

Other long-term assets are not available to pay for current-period expenditures and, therefore, are deferred in the funds.

Some liabilities are not due and payable in the current period and, therefore, are not reported in the funds.

Long-term liabilities, including contracts payable, are not due and payable in the current period and, therefore, are not reported in the funds.

Net assets of governmental funds

Debt Service	go	Other /ernmental funds		Totals
\$ - 1,481,152	\$	105,275 2,468	\$	1,586,065
-		2,500		80,986 13,061 515,397
<u>\$ 1,481,152</u>	\$	110,243	\$	3,831,753
\$ - - 1,481,152	\$	3,565 - -	\$	119,927 80,986 1,532,052
1,481,152		3,565		1,732,965
- -		-		515,397 75,908
<u>.</u>		- 106,678	_	1,400,805 106,678
in the second se		106,678		2,098,788
\$ 1,481,152	\$	110,243	<u>\$</u>	3,831,753
			\$	2,098,788

384,442

1,532,052

(51,665)

(1,429,487)

\$ 2,534,130

Township of Casco STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - governmental funds

		Seneral		Road	_	Fire and		Debt Service
REVENUES	_						•	
Taxes	\$	167,209	\$	228,906	\$	413,153	\$	
Licenses and permits		31,321		-		-		-
Intergovernmental		-		-		-		-
State grants		238,691		***		•		~
Charges for services		21,661				-		-
Interest and rentals		56,973		8,175		18,080		100,882
Other		13,308				-		184,249
Total revenues		529,163		237,081		431,233		285,131
EXPENDITURES								
Legislative		4,528		-		-		_
General government		207,574		-		-		-
Public safety		29,697		_		233,862		-
Public works		95,790		291,214				-
Health and welfare		-		-		92,859		_
Community and economic development		94,656		-		_		_
Recreation and culture		2,300				_		_
Capital outlay		4,192		-		38,600		_
Debt service:		1,102				••,•••		
Principal		~		-		-		184,249
Interest		-		_		-		100,882
moroot		<u></u>		· · · · · · · · · · · · · · · · · · ·				
Total expenditures		438,737		291,214		365,321		285,131
•	-		_					
NET CHANGE IN FUND BALANCES		90,426		(54,133)		65,912		-
FUND BALANCES - BEGINNING		1,081,060		280,013		528,832		<u>.</u>
			-		***************************************			
FUND BALANCES - ENDING	\$	1,171,486	\$	225,880	\$	594,744	\$	-

	Other ernmental funds	Totals
\$	124,296 - 6,672 8,820 - - 12	\$ 933,564 31,321 6,672 247,511 21,661 184,110 197,569
<u></u>	139,800	 1,622,408
	78,283 - 12,190	4,528 207,574 263,559 387,004 171,142 94,656 14,490 42,792
		 184,249 100,882
	90,473	 1,470,876
	49,327	151,532
	57,351	 1,947,256
\$	106,678	\$ 2,098,788

Township of Casco STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - governmental funds

	Total governmental <u>funds</u>			
Net change in fund balances - total governmental funds	\$ 151,532			
Amounts reported for <i>governmental activities</i> in the statement of activities (page 6) are different because:				
Capital assets: Assets acquired Provision for depreciation	72,155 (14,364)			
Long-term debt: Principal repayments	184,249			
Changes in other assets/liabilities: Net decrease in accrued interest expense Net decrease in deferred revenue	6,659 (174,708)			
Change in net assets of governmental activities	\$ 225,523			

Township of Casco STATEMENT OF FIDUCIARY NET ASSETS - Agency Fund

June 30, 2008

ASSETS Cash	<u>\$ 1,651</u>
LIABILITIES	
Due to others	<u>\$ 1,651</u>

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

The accounting policies of the Township of Casco, Michigan (the Township), conform to U.S. generally accepted accounting principles (hereinafter referred to as generally accepted accounting principles) as applicable to governments. The following is a summary of the more significant policies.

a) Reporting entity:

In accordance with generally accepted accounting principles and Governmental Accounting Standards Board (GASB) Statement No. 14, *The Financial Reporting Entity*, these financial statements present the Township. The criteria established by the GASB for determining the reporting entity includes oversight responsibility, fiscal dependency, and whether the financial statements would be misleading if data were not included. The Township has determined that no outside agency meets the above criteria and, therefore, no outside agency has been included as a blended or discretely-presented component unit in the Township's financial statements.

b) Government-wide and fund financial statements:

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the Township. The effect of interfund activity has been removed from these statements.

The statement of activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

c) Measurement focus, basis of accounting, and financial statement presentation:

The government-wide financial statements are reported using the economic resources, measurement focus, and the accrual basis of accounting, as are the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources, measurement focus, and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available if they are collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Township generally considers revenues to be available if they are expected to be collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued):

c) Measurement focus, basis of accounting, and financial statement presentation (continued): State grants, licenses and permits, charges for services, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable only when cash is received by the government.

The Township reports the following major governmental funds:

The General Fund is the Township's primary operating fund. It accounts for all financial resources of the Township, except those required to be accounted for in another fund. Revenues are primarily derived from property taxes and state shared revenue.

The Road Fund accounts for Township road improvements financed through property taxes.

The Fire and Ambulance Fund accounts for the fire protection and ambulance services financed through property taxes.

The Debt Service Fund accounts for collection of assessments and interest, and the payment of long-term debt related to Water and Sewer improvements.

Private-sector standards of accounting issued prior to December 1, 1989, are generally followed in the government-wide financial statements to the extent that those standards do not conflict with the standards of the Governmental Accounting Standards Board (GASB).

The Township reports one fiduciary fund, its Tax Collection Fund, which accounts for assets held by the Township in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Amounts reported as program revenues include: (1) charges to customers or applicants for goods, services, or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

When both restricted and unrestricted revenues are available for use, it is the Township's policy to use restricted resources first, then unrestricted resources as they are needed.

- d) Assets, liabilities, and net assets or equity:
 - *i)* Bank deposits Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition. Pooled interest income is proportionately allocated to all funds.
 - *ii)* Receivables In general, outstanding balances between funds are reported as "due to/from other funds." No allowance for uncollectible accounts has been recorded as the Township considers all receivables to be fully collectible.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued):

- d) Assets, liabilities, and net assets or equity (continued):
 - iii) Prepaid items Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both government-wide and fund financial statements.
 - iv) Capital assets Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, sidewalks, and similar items), are reported in the government-wide financial statements. Capital assets other than infrastructure are defined by the Township as assets with an initial individual cost of more than \$1,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Governments can elect to account for infrastructure assets either retroactively to June 15, 1980, or prospectively. The Township elected to account for infrastructure assets prospectively, beginning July 1, 2003.

Capital assets are depreciated using the straight-line method over the following useful lives:

Buildings 40 years Equipment 5 - 7 years Shared road costs 20 years

- v) Fund equity In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.
- vi) Property tax revenue recognition Property taxes are levied as of December 1 on property values assessed as of December 31 of the prior year. The billings are due on or before February 14, after which time the bill becomes delinquent and penalties and interest may be assessed by the Township. Property tax revenue is recognized in the year for which taxes have been levied and become available. The Township levy date is December 1, and, accordingly, the total levy is recognized as revenue in the current year.

NOTE 2 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY:

Budgetary information - Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental funds. The budget document presents information by fund, function, department and line items. The legal level of budgetary control adopted by the governing body is the activity level. Amounts encumbered for purchase orders, contracts, etc., are tracked during the year. Budget appropriations are considered to be spent once the goods are delivered or the services rendered.

NOTE 2 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY (Continued):

The following schedule sets forth significant budget variations:

Fund	Function	Activity	Amended budget	Actual	V	ariance_
	General government Health and welfare	Assessor Hospital	\$ 35,171 -	\$ 37,312 46,170	\$	2,141 46,170

NOTE 3 - CASH:

The Township's cash is as follows:

	Go	vernmental					
	activities		Fic	duciary	Totals		
Cash	\$	1,636,244	\$	1,651	\$ 1,637,895		

State statutes and the Township's investment policy authorize the Township to make deposits in the accounts of federally-insured banks, credit unions, and savings and loan associations. The Township's deposits are in accordance with statutory authority.

Custodial credit risk is the risk that, in the event of the failure of a financial institution, the Township will not be able to recover its deposits. Deposits are exposed to custodial credit risk if they are not covered by federal depository insurance and are uncollateralized. At June 30, 2008, \$1,438,752 of the Township's bank balances of \$1,638,752 was exposed to custodial credit risk because it was uninsured and uncollateralized. The Township believes that it is impractical to insure all bank deposits due to the amounts of the deposits and the limits of FDIC insurance. As a result, the Township evaluates each financial institution with which it deposits funds and assesses the risk level of each institution. Only the institutions with an acceptable estimated risk level are used as depositories.

NOTE 4 - RECEIVABLES:

Receivables as of year end for the Township's individual major and nonmajor funds are as follows:

Fund		Accounts		Inter- governmental		Special sessments	Interest	Total	
General Debt Service Nonmajor - Senior Services	\$	3,180	\$	99,265 - 2,468	\$	1,429,487 	\$ - 51,665	\$ 102,445 1,481,152 2,468	
Totals	\$	3,180	\$	101,733	\$	1,429,487	\$ 51,665	\$ 1,586,065	
Non-current portion	\$	<u>-</u>	\$	-	\$	1,296,633	<u>\$</u>	\$ 1,296,633	

All receivables are considered to be fully collectible.

NOTE 5 - CAPITAL ASSETS:

Capital asset activity for the year ended June 30, 2008, was as follows:

	Beginning balance	Increases	Decreases	Ending balance
Governmental activities:				
Capital assets not being depreciated - land	\$ 72,830	\$ -	\$ -	\$ 72,830
Capital assets being depreciated:				
Buildings	242,000	-	-	242,000
Infrastructure - shared road costs	166,879	69,733	-	236,612
Equipment	41,494	2,422		43,916
Subtotal	450,373	72,155		522,528
Less accumulated depreciation for:				
Buildings	(143,000)	(6,000)	-	(149,000)
Infrastructure	(14,963)	(6,521)	·	(21,484)
Equipment	(38,589)	(1,843)		(40,432)
Subtotal	(196,552)	(14,364)	*	(210,916)
Total capital assets being depreciated, net	253,821	57,791		311,612
Governmental activities capital assets, net	\$ 326,651	<u>\$ 57,791</u>	\$	\$ 384,442

Depreciation expense was charged to functions of the Township as follows:

Governmental activities:

Total governmental activities	\$ 14,364
Community and economic development	 142
Public works	6,521
General government	\$ 7,701

NOTE 6 - PAYABLES:

Payables as of year end for the government's individual major and nonmajor funds are as follows:

Fund	 ccounts	 Payroll	Inter- ernmental		Total
General Road Nonmajor - Parks and Recreation	\$ 50,360 - 3,565	\$ 10,427	\$ 41,075 14,500	\$ —	101,862 14,500 3,565
	\$ 53,925	\$ 10,427	\$ 55,575	\$	119,927

NOTE 7 - LONG-TERM LIABILITIES:

Long-term debt at June 30, 2008, is comprised of the following individual issues:

\$800,728 1995 water and sewer assessments, due to Allegan County in annual installments through 2015; interest at approximately 6.2%	\$ 199,130
\$773,396 1998 water and sewer assessments, due to Van Buren County in annual installments through 2019; interest at approximately 5.8%	288,717
\$1,591,678 2000 water and sewer assessments, due to Van Buren County in annual installments through 2021; interest at approximately 6.3%	800,865
\$297,269 contracts payable, due to South Haven and Casco Township Water and Wastewater Treatment Authority in various annual installments; interest at approximately 6.0%	 140,775
Total contracts payable	\$ 1,429,487

Long-term liability activity for the year ended June 30, 2008, was as follows:

		eginning balance	Add	ditions	_R	eductions_		Ending balance	dι	mounts ie within ne year
Contracts payable:										
1995	\$	231,920	\$	-	\$	(32,790)	\$	199,130	\$	24,891
1998		320,956		-		(32,239)		288,717		26,247
2000		884,022		-		(83,157)		800,865		61,605
Unbonded	_	176,838				(36,063)	*******	140,775		20,111
Total long term liabilities	\$	1,613,736	\$	-	<u>\$</u>	(184,249)	<u>\$</u>	1,429,487	<u>\$</u>	132,854

NOTE 7 - LONG-TERM LIABILITIES (Continued):

Debt service requirements at June 30, 2008, were as follows:

Year ended June 30	Principal		Interest
2009	\$	132,854	\$ 88,569
2010		132,854	80,352
2011		132,854	72,133
2012		132,854	63,916
2013		132,854	55,699
2014 - 2018		554,155	160,532
2019 - 2021		211,062	24,979
Totals	\$	1,429,487	\$546,180

The Township is contingently liable for \$6,038,845 of outstanding water and sewer system contracts payable in excess of the amounts which are to be repaid from collections of special assessments currently levied against properties within the Township. The Township has pledged its full faith and credit toward the total amounts due and anticipates that additional future assessments and other customer charges will be used to pay the contract liabilities.

NOTE 8 - INTERFUND RECEIVABLES AND PAYABLES:

At June 30, 2008, the composition of interfund balances is as follows:

Fund	Red	ceivables_	Fund	Payables
General Fire and ambulance Road	\$	63,448 1,450 16,088	Road General General	\$ 63,448 1,450 16,088
Total	\$	80,986	Total	\$ 80,986

The amount due to the General Fund from the Road Fund represents short-term borrowing to cover road expenditures. The interfund balances due to the Fire and Ambulance and the Road Fund from the General Fund represent tax receipts held temporarily by the General Fund.

NOTE 9 - RISK MANAGEMENT:

The Township is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (workers' compensation). The Township has purchased commercial insurance for each of these claims and is neither self-insured nor participates in a shared-risk pool. Settled claims relating to commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

NOTE 10 - JOINT VENTURE BALANCES AND TRANSACTIONS:

The Township, together with the Township of South Haven, established a joint water and sewage treatment authority under the provisions of Public Act 233 of 1955, in order to acquire and operate water and sewage treatment systems to benefit both townships. The Township has advanced \$515,397 for its share of the costs of the authority and anticipates reimbursement in the future, including interest of \$50,900.

The Township has joined the City of South Haven and the Townships of South Haven and Geneva in establishing a joint emergency services authority to provide fire and ambulance services in the authority's area of operation, which includes the Township of Casco. The operations of the emergency services authority are financed by taxes levied annually within the participating units of government. During the year ended June 30, 2008, the Township contributed \$365,321 toward the authority's operations.

The Township has joined the cities of South Haven and Bangor and the Townships of South Haven, Geneva, and Covert in establishing a joint regional airport authority to provide airfield services in the authority's area of operation, which includes the Township of Casco. The operations of the regional airport authority are financed by annual contributions within the participating units of government, as well as hangar rentals and fuel sales. During the year ended June 30, 2008, the Township contributed \$41,075 toward the authority's operations.

NOTE 11 - CONSTRUCTION CODE ACT:

A summary of construction code enforcement transactions for the year ended June 30, 2008, is as follows:

Revenues Expenses	>	29,697
Excess of revenues over expenses	\$	1,624
Cummulative excess, included in fund balance reservation of General Fund	\$	75,908

NOTE 12 - RELATED PARTY TRANSACTIONS:

The Township entered into a contract for the program management of the Julian Stille project with Congruency, a company owned by Julie Cowie, the Township of Casco Clerk. The amount paid for the year ended June 30, 2008, was \$2,000.



Township of Casco BUDGETARY COMPARISON SCHEDULE - General Fund

	Original budget	Amended budget	Actual	Variance favorable (unfavorable)
REVENUES		.	A 407 000	. 4 00
Taxes	\$ 162,700	\$ 162,700	\$ 167,209	\$ 4,509
Licenses and permits	42,000	42,000	31,321 238,691	(10,679) 21,191
State grants	217,500	217,500 19,300	230,091	2,361
Charges for services	19,300	43,200	56,973	13,773
Interest and rentals	43,200 9,200	9,200	13,308	4,108
Other	9,200	3,200		
Total revenues	493,900	493,900	529,163	35,263
EXPENDITURES				
Legislative	4,500	4,500	4,528	(28)
General government:				
Supervisor	23,600	23,600	20,136	3,464
Elections	8,800	8,800	4,956	3,844
Assessor	28,000	35,171	37,312	(2,141)
Clerk	37,095	37,095	35,137	1,958
Board of Review	2,300	2,300	3,086	(786)
Treasurer	35,645	38,021	33,265	4,756
Building and grounds	23,150	24,250	20,702	3,548
Cemetery	35,700	39,240	36,525	2,715
Other	48,400	53,961	16,455	37,506
Total general government	242,690	262,438	207,574	54,864
Public safety - building inspections	39,000	39,000	29,697	9,303
Public works:				
Transfer station	65,650	71,650	51,091	20,559
Airport authority	41,000	71,445	41,075	30,370
Drains	15,000	15,000	67	14,933
Street lights	3,400	3,400	3,557	(157)
Total public works	125,050	161,495	95,790	65,705
Community and economic development :				
Planning and zoning	83,200	86,525	68,776	17,749
Economic development	1,500	39,500	25,880	13,620
Total community and				
economic development	84,700	126,025	94,656	31,369

Township of Casco BUDGETARY COMPARISON SCHEDULE - General Fund (Continued)

	Original budget	Amended budget	Actual	Variance favorable (unfavorable)
EXPENDITURES (Continued) Recreation and culture - other	\$ 2,300	\$ 2,300	\$ 2,300	\$
Capital outlay	3,200	4,300	4,192	108
Total expenditures	501,440	600,058	438,737	161,321
NET CHANGE IN FUND BALANCES	(7,540)	(106,158)	90,426	196,584
FUND BALANCES - BEGINNING	1,081,060	1,081,060	1,081,060	
FUND BALANCES - ENDING	\$1,073,520	\$ 974,902	\$1,171,486	\$ 196,584

Township of Casco BUDGETARY COMPARISON SCHEDULE - Road Fund

	Original budget	Amended budget	Actual	Variance favorable (unfavorable)	
REVENUES Taxes	\$ 229,133	\$ 229,133	\$ 228,906	\$ (227)	
Interest	400	400	8,175	7,775	
Total revenues	229,533	229,533	237,081	7,548	
EXPENDITURES Public works	359,000	359,000	291,214	67,786	
NET CHANGE IN FUND BALANCES	(129,467)	(129,467)	(54,133)	75,334	
FUND BALANCES - BEGINNING	280,013	280,013	280,013		
FUND BALANCES - ENDING	\$ 150,546	\$ 150,546	\$ 225,880	\$ 75,334	

Township of Casco BUDGETARY COMPARISON SCHEDULE - Fire and Ambulance Fund

	Original budget_	Amended budget	Actual	Variance favorable (unfavorable)	
REVENUES	•••				
Taxes	\$ 413,559	\$ 413,559	\$ 413,153	\$ (406)	
Interest	8,000	8,000	18,080	10,080	
Total revenues	421,559	421,559	431,233	9,674	
EXPENDITURES					
Public safety - fire protection	265,000	265,000	233,862	31,138	
Health and welfare - ambulance	95,000	95,000	92,859	2,141	
Capital outlay	<u> -</u>	38,600	38,600	<u> </u>	
,					
Total expenditures	360,000	398,600	365,321	33,279	
NET CHANGE IN FUND BALANCES	61,559	22,959	65,912	42,953	
FUND BALANCES - BEGINNING	528,832	528,832	528,832		
FUND BALANCES - ENDING	<u>\$ 590,391</u>	\$ 551,791	\$ 594,744	\$ 42,953	



Township of Casco COMBINING BALANCE SHEET - nonmajor governmental funds

June 30, 2008

	Special revenue funds						Total nonmajor	
	Hospital		Senior Services		Parks and Recreation		governmenta funds	
ASSETS								
Cash	\$	-	\$	41,798	\$	63,477	\$	105,275
Accounts receivable		-		2,468		••		2,468
Prepaid expenses				-		2,500		2,500
Total assets	\$		\$	44,266	<u>\$</u>	65,977	\$	110,243
LIABILITIES AND FUND BALANCES								
Liabilities - accounts payable	\$	-	\$	-	\$	3,565	\$	3,565
Fund balances - unreserved, undesignated		<u>.</u>		44,266		62,412		106,678
undesignated	-			11,200		<u> </u>		
Total liabilities and								
fund balances	\$	-	\$	44,266	\$	65,977	\$	<u>110,243</u>

Township of Casco COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - nonmajor governmental funds

	Special revenue funds						Total nonmajor	
	Hospital		Senior Services		Parks and Recreation		governmenta funds	
REVENUES	***************************************			_				
Taxes	\$ 46,1	70	\$	39,066	\$	39,060	\$	124,296
Intergovernmental	₩			6,672		-		6,672
State grants	-			8,820		-		8,820
Other	MANAGE TO THE PARTY OF THE PART			12				12
Total revenue	46,1	<u>70</u>		54,570		39,060	<u> </u>	139,800
EXPENDITURES								
Health and welfare	46,1	70		32,113		-		78,283
Recreation and culture	-			, -		12,190		12,190
	··············							
Total expenditures	46,1	70		32,113		12,190		90,473
NET CHANGE IN FUND BALANCES	-			22,457		26,870		49,327
FUND BALANCES - BEGINNING				21,809		35,542		57,351
FUND BALANCES - ENDING	\$ -		\$	44,266	\$	62,412	\$	106,678



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January 15, 2009

To the Board of Trustees
Township of Casco

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Township of Casco for the year ended June 30, 2008, and have issued our report thereon dated January 15, 2009. Professional standards require that we provide you with the following information related to our audit.

Our Responsibility under U.S. Generally Accepted Auditing Standards

As stated in our engagement letter dated July 2, 2008, our responsibility, as described by professional standards, is to plan and perform our audit to obtain reasonable, but not absolute, assurance that the financial statements are free of material misstatement and are fairly presented in accordance with U.S. generally accepted accounting principles. Our audit of the financial statements does not relieve you or management of your responsibilities.

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by the Township of Casco are described in Note 1 to the financial statements. No new accounting policies were adopted, and the application of existing policies was not changed during 2008. We noted no transactions entered into by Township of Casco during the year for which there is a lack of authoritative guidance or consensus. There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimate affecting the financial statements was capital asset depreciation.

Management's estimate of the capital asset depreciation is based on the estimated useful lives of the Township's capital assets. We evaluated the key factors and assumptions used to develop the capital asset depreciation in determining that it is reasonable in relation to the financial statements taken as a whole.

Board of Trustees Page 2 January 15, 2009

The disclosures in the financial statements are neutral, consistent, and clear.

Audit Adjustments

For purposes of this letter, professional standards define an audit adjustment as a proposed correction of the financial statements that, in our judgment, may not have been detected except through our auditing procedures. Management has recorded all of our proposed audit adjustments.

Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a matter, whether or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter that could be significant to the financial statements or the auditors' report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter associated with the audits for the year ended June 30, 2008.

Other Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Township of Casco's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Communication Regarding Internal Control

In planning and performing our audit of the financial statements of the Township of Casco as of and for the year ended June 30, 2008, in accordance with auditing standards generally accepted in the United States of America, we considered the Township of Casco's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Township's internal control. Our consideration of internal control included procedures to evaluate the design of controls relevant to an audit of financial statements and to determine whether they have been implemented, but it did not include procedures to test the operating effectiveness of controls and, accordingly, was not directed to discovering significant deficiencies in internal control. Accordingly, we do not express an opinion on the effectiveness of the Township's internal control.

Board of Trustees Page 3 January 15, 2009

Our consideration of internal control was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. However, as discussed below, we identified deficiencies in internal control that we consider to be material weaknesses.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

• The Township has not implemented a system of controls to prepare financial statements in accordance with U.S. generally accepted accounting principles, including procedures to achieve the objectives of recording the capitalization and depreciation of capital assets, and the presentation of financial statement disclosures. This is a recurring comment. The Township has determined that the additional benefits derived from implementing such a system would not outweigh the costs incurred to do so.

This communication is intended solely for the information and use of the Board of Trustees of the Township of Casco and the State of Michigan Department of Treasury and is not intended to be and should not be used by anyone other than these specified parties.

Sigfied Crankell P.C.